



# Shri Vile Parle Kelavani Mandal's IITHIBAI COLLEGE OF ARTS, CHAUHAN INSTITUTE OF SCIENCE & AMRUTBE JIVANLAL COLLEGE OF COMMERCE AND ECONOMICS (AUTONOMOUS) NAAC Reaccredited 'A' grade, CGPA: 3.57 (February 2016), Granted under RUSA, FIST-DST & -Star College Scheme of DBT, Government of India, Best College (2016-17), University of Mumbai

# Affiliated to the UNIVERSITY OF MUMBAI

Course: Advertising and Sales Management I

Program: S.Y.B.A

**Semester III** 

Choice Based Credit System (CBCS) with effect from the Academic year 2020-21

**BACHELOR OF ARTS** 

For the completion of the Bachelor of Arts program, students are required to complete six semesters spanning across three years for completion of the program. The program aims to provide the students with:

- ➤ a sound knowledge base in their chose area of study
- > the ability to apply the knowledge they have acquired
- > the ability to communicate effectively
- > the ability to work both independently and collaboratively
- > the skills to connect across geographical, disciplinary, social, and cultural boundaries
- > an understanding of the value of ethical behaviour
- > the skills for independent and lifelong learning

The **Program Outcomes** (**POs**) i.e., the outcomes that learners of all undergraduate degree programs will be able to achieve at the time of graduation, include:

- **PO 1**: Critical Thinking: Take informed actions after identifying the assumptions that define our thinking and actions, critically evaluate information, check the validity of assumptions and develop different perspectives to analyze situations, ideas and decisions (at intellectual, social, organizational and emotional levels)
- **PO 2**: Speak, read, write and listen in person and through electronic media in more than one language; find meaning by connecting ideas encountered across people, books, media and technology; and develop program-specific technical language.
- **PO 3**: Social Interaction: Understand people's frame of reference and viewpoints, mediate between disagreement and conflicts using information literacy; demonstrate effective people skills as well as team building and management skills.
- **PO 4**: Effective Citizenship: Demonstrate empathetic social concern and equity-centered national development; demonstrate an ability to act within an informed awareness of issues and participate in civic life through community service.
- **PO 5**: Ethical Practices: Recognize the different value systems including learner's specific surroundings, understand the moral dimensions of one's own decisions and accept responsibility for them.
- **PO 6**: Environment and Sustainability: Understand the issues and concerns in an environmental context and contribute towards sustainable development of humankind.
- **PO 7**: Self-directed and Life-long Learning: Acquire the ability to engage in independent and lifelong learning in the broadest context of psycho-socio-technological changes.

#### **Preamble**

Under Autonomy, the college aims to develop curriculum that enables the learners to learn the needs of the market. The Commerce curriculum aims at overall enhancement of learning experience of the learners pursuing the Three Year Integrated Program, Bachelor of Arts. The program aims to create awareness of the basic concepts in the field of advertising, to apply the theoretical knowledge acquired during the modules and to develop an understanding of new media options for advertising.

#### **Evaluation Pattern**

The performance of the learner will be evaluated in two components. The first component will be a Continuous Assessment with a weightage of 25% of total marks per course. The second component will be a Semester end Examination with a weightage of 75% of the total marks per course. The allocation of marks for the Continuous Assessment and Semester end Examinations is as shown below:

#### a) Details of Continuous Assessment (CA)

25% of the total marks per course:

Continuous Assessment	Details	Marks
Component 1 (CA-1)	Project/Presentation	15 marks
Component 2 (CA-2)	Class Test/Assignment	10 marks

#### b) Details of Semester End Examination

75% of the total marks per course. Duration of examination will be two and half hours.

Question	Description	Marks with	Total Marks
Number		Options	
1 A	Explain the Following Terms (Any 5 out of 7)	14	10
1B	Case Study	5	5
2	Answer the following (Any 2 out of 3)	22.5	15
3 Answer the following (Any 2 out of 3)		22.5	15
4	Answer the following (Any 2 out of 3)	22.5	15

	out of 3)	Total Marks	75
5	Answer the following (Any 2	22.5	15

Signature Signature Signature

HOD Approved by Vice – Principal Approved by Principal

Program: B.A	<b>A.</b>	Semeste	Semester: III		
Course: Advertising and Sales Management I				Course	e Code: UAMAASMAC3
Teaching Scheme				Evalua	tion Scheme
Lecture (per week)	Practical (Hours per week)	Tutori al (Hours per	Credit	Continuous Assessment (CA) (Marks - 25)	Semester End Examinations (SEE) (Marks- 75

25

in Question Paper)

75

#### **Learning Objectives:**

NIL

3

1. To understand what advertising is, its role and participants in the process of advertising.

3

week)

NIL

- 2. To gain insight into the types of media, new media options, media planning and media scheduling strategies in advertising.
- 3. To develop understanding on creative aspects of advertising as well as making of the ads
- 4. To understand the concept of advertising agency, types of advertising agencies and services provided by them.
- 5. To know the career options and skill sets required to make a career in advertising field

#### **Course Outcomes:**

After completion of the course, learners would be able to:

1. Gain insight into key concepts of advertising and the participants in the process of advertising

- 2. To understand advertising environment prevailing in India
- 3. To know the ethical aspects of advertising and the impact of advertising on Indian culture
- 4. To develop creative skills required in the field of advertising.

#### Outline of Syllabus: (per session plan)

Module	Description	No. of	
		Lectures	
1	Overview of Advertising	9	
2	Aspects of Advertising- I	9	
3	Aspects of Advertising- II	9	
4	Advertising Environment	9	
5	Project work and Presentation	9	
	Total	45	
PRACTI	PRACTICALS		

Unit	Topic	No. of
		Hours/Credits
Module 1	Overview of Advertising	9
	<ul> <li>1.1 Integrated Marketing Communication- concept, elements</li> <li>1.2 Advertising- concept, role of advertising, participants in advertising</li> <li>1.3 Advertising agency- concept, types, services offered by advertising agencies</li> <li>1.4 Media Planning- concept, steps</li> <li>1.5 Factors influencing media selection, Media</li> </ul>	
	scheduling strategies  1.6Types of media- Print, Broadcast, Outdoor, Internet, others Comparative evaluation of newspaper, magazine, radio, television media  1.7Outdoor media- forms, comparative evaluation  1.8Case studies	
Module 2	Aspects of Advertising- I	9
	<ul> <li>2.1 Advertising budget- meaning, methods of calculating advertising budget, factors influencing advertising budget.</li> <li>2.2 Advertising objectives-AIDA MODEL</li> <li>2.3 Advertising campaign- concept, steps in planning advertising campaign</li> <li>2.4 Creativity in advertising- meaning, need and importance</li> </ul>	

	2.5 Visualization- meaning, techniques	
	2.6 Preparing print ads- copy-concept, types, essentials	
	of a good copy	
	2.7 Headlines- concept, types Slogans/taglines-	
	concept, bases for writing slogans and taglines	
	Logo- concept, essentials of an effective logo	
	2.8 Case studies	
Module 3	Aspects of Advertising- II	9
	2.11 over manning minerales	
	3.1 Layout- meaning, principles	
	3.2 Illustration- meaning, types	
	3.3 Creative brief- concept and steps in preparing	
	creative brief	
	3.4Role of jingles, music and sound effects in	
	broadcast ads	
	3.5 Story Board- concept, development of story board	
	3.6Guidelines for creative broadcast ads	
	3.7 Evaluation of advertising effectiveness- Pre-testing	
	and post-testing of advertising effectiveness-	
	meaning, objectives, methods	
	3.8 Case studies	
Module 4	Advertising Environment	9
	4.1 Ethical aspects in advertising- importance of ethics	
	in advertising, forms of unethical advertising,	
	impact of advertising on Indian culture.	
	4.2Regulatory aspects of Advertising: DAVP, ASCI	
	code.	

- 4.3 Classification of advertising- area, target audience, stages, functions
- 4.4 Special purpose advertising- rural, financial, social, green, social
- 4.5 Digital advertising- Concepts, forms, factors responsible for the growth of digital advertising in India, advantages, disadvantages.
- 4.6 Social Media Advertising- concept, prominent social media platform for advertising.
- 4.7 Career options in advertising, skills required for advertising.
- 4.8 Case studies.

#### **Suggested Readings**

- 1. Clow, Kenneth E/ Baack, Donald E, Integrated Advertising, Promotion and Marketing Communications, 6<sup>th</sup> Edition, India Pearson, 2014
- 2. Sissors, Jack Z./ Baron, Roger B, Advertising Media Planning, 7<sup>th</sup> Edition, McGraw Hill Edu, New Delhi.
- 3. Menon, Arpita, Media Planning and Buying: Principles and Practice in the Indian Context, McGraw Hill Edu, 2014, New Delhi
- 4. Kelley, Larry D./Jugenheiner, Donald W., Advertising Media Planning: A Brand Management Approach, PHI Learning, 2009, New Delhi.
- 5. Drewniany, Bonnie/ Jewler, A. Jerome, Creative Advertising, Cengage Learning, 2009, New Delhi.





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Best College (2016-17), University of Mumbai

# Affiliated to the UNIVERSITY OF MUMBAI

**Course: Financial Services and Production Management** 

Program: S.Y.B.A

**Semester III** 

Choice Based Credit System (CBCS) with effect from the Academic year 2020-21

#### **BACHELOR OF ARTS**

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- ➤ a sound knowledge base in their chose area of study
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- ➤ the ability to work both independently and collaboratively
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The **Program Outcomes** (**POs**) i.e., the outcomes that learners of all undergraduate degree programs will be able to achieve at the time of graduation, include:

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#### **Preamble**

Under Autonomy, the college aims to develop curriculum that enables the learners to learn the needs of the market. The Commerce curriculum aims at overall enhancement of learning experience of the learners pursuing the Three Year Integrated Programme, Bachelor of Arts. The evaluation of students' progress will be based on internal assessment and semester end examination.

#### **Evaluation Pattern**

The performance of the learner will be evaluated in two components. The first component will be a Continuous Assessment with a weightage of 25% of total marks per course. The second component will be a Semester end Examination with a weightage of 75% of the total marks per course. The allocation of marks for the Continuous Assessment and Semester end Examinations is as shown below:

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	out of 3)	Total Marks	75
5	Answer the following (Any 2	22.5	15

Signature Signature Signature

HOD Approved by Vice – Principal Approved by Principal

Program: B.A.				Semeste	r: III	
Course: Financial Services and Production Management III				Course	Code: UAMACOM302	
Teaching Scheme				Evaluat	ion Scheme	
Lecture (per week)	Practical (Hours per week)	Tutori al (Hour s per week)	Credit	Continuou Assessment ( (Marks - 2	(CA)	Semester End Examinations (SEE) (Marks- 75 in Question Paper)
3	NIL	NIL	3	25		75

#### **Learning Objectives:**

- 1. To impart the basic orientation towards the role of finance function in a business enterprise.
- 2. To provide insights in the area of capital markets w.r.t. Indian scenario.
- 3. To orient the learner towards contemporary issues in business finance as well as in the field of capital markets.
- 4. To impart basic knowledge of production and quality management.

#### **Course Outcomes:**

After completion of the course, learners would be able to:

- 1. It is expected of the learners to gain insights in the field of finance and production.
- 2. It is also expected that the learners hone marketing skills to meet the demands of industry.

Outline o	Outline of Syllabus: (per session plan)					
Module	Description	No. of Lectures				
1	Introduction to Financial Management	9				
2	Introduction to Financial Market	9				
3	Introduction to Production Management	9				
4	Quality Management	9				
5	Project work	9				
	Total	45				
PRACTIO	CALS	NIL				

Unit	Торіс	No. of
		Lectures/Credits
Module 1	Introduction to Financial Market	9
	1.1 Financial Markets- meaning –Classification-	
	Money Market- Capital Market- Primary Market.	
	1.2 Private Placement – Rights Issue – Bonus Issue –	
	Recent trends in public issues e.g., Book Building.	
	1.3 Secondary Markets- Role of Stock Exchanges in	
	India	
	1.4 SEBI: Role and Functions of SEBI, SEBI and	
	Investor Protection	
	1.5 Concept of Commodity Market- Fundamental	
	Analysis and Technical Analysis of Market –	
	Meaning and Importance	
	1.6 Derivatives Market-Types- Participants-Types of	
	Derivative Instruments	
	1.7 Case Studies-Presentations	
Module 2	Financial Services	9
	2.1 Financial Services-Concepts- Objectives-	
	Characteristics- Growth of financial Services in	
	India	
	2.2Merchant Banking: Meaning, Concept and	
	Significance	
	2.3 Venture Capital – Nature and Scope – Venture	
	Capital in India	
		<u> </u>

	2.4 Mutual Funds – Nature, Significance and Types	
	of Mutual Funds.	
	2.5 Micro Finance- Meaning-Micro Finance	
	Services-Micro Financial Service Providers	
	2.6Credit Rating- Meaning- Significance- Credit	
	Rating Agencies.	
	2.7 Case Studies-Presentations	
Module 3	Introduction to Production Management	9
	3.1 Production Management: Concept- Objectives	
	of Production Planning and Control	
	3.2 Steps in Production Planning and Control	
	3.3 Concept and Types of Production System	
	3.4Inventory Management: Concept, Objectives	
	3.5 Techniques of Inventory Control	
	3.6Productivity – Concept, Factors Influencing	
	Productivity	
	3.7 Case Studies-Presentations	
Module 4	Quality Management	9
	4.1 Meaning of Quality Management, Concepts of	
	Product and Service Quality, Dimensions of	
	Quality Management	
	4.2Cost of Quality- Meaning, Types	
	4.3 Techniques of Quality Management- Six Sigma,	
	Kaizen, ISO 9000, TQM	
	4.4 Quality Circles	
	4.5 Quality Audit, Measures to Improve Quality	

4.6Importance of Service Quality Management-	
SERVQUAL Model	
4.7 Case Studies and Presentations	

#### **Suggested Readings**

- 1. Bhole, L.M., Financial Markets and Institutions. Tata McGraw Hill Publishing Company
- 2. Khan, M.Y., Indian Financial System-Theory and Practice. New Delhi: Vikas Publishing House
- 3. Sharma, G.L., and Y.P. Singh eds.Contemporary Issues in Finance and Taxation. Academic Foundation, Delhi
- 4. Khan and Jain, Financial Services, Tata McGraw Hill
- 5. Singh, J.K., Venture Capital Financing in India. Dhanpat Rai and Company, New Delhi.
- 6. Horne, Van; James C., John Wachowicz, Fundamentals of Financial Management, Pearson Education
- 7. Ross, Stephen A., Westerfield, Randolph, and Jeffrey Jaffe, Corporate Finance, Tata McGraw Hill
- 8. Srivastava, Rajiv, and Anil Mishra, Financial Management, Oxford University Press, UK 5. Singh, Preeti, Financial Management, Ane Books Pvt. Ltd, New Delhi
- Singh, Surender and Kaur Rajeev. Basic Financial Management, Mayur Paper Book Noida
- 10. Singh, J.K. Financial Management-text and problems, 2nd edition, Dhanpat Rai and Company, Delhi
- 11. Sharma, G.L., and Y.P. Singh. Contemporary issues in Finance and Taxation.

  Academic Foundation Delhi
- 12. Rustagi, R.P., Financial Management, Galgotia Publishing Company
- 13. Pandey, I M. Financial Management, Vikas Publications UNCTAD Reports.
- 14. Chandra, P. Financial Management-Theory and Practice, Tata McGraw Hill
- 15. Bhalla, V. K., Financial Management & Policy, Anmol Publications, Delhi

16. Jhamb L.C., Text Book of Production (Operations) Management, Everest Publishing House.





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# Affiliated to the UNIVERSITY OF MUMBAI

**Course: Marketing Management** 

Program: S. Y. B. A.

**Semester III** 

Choice Based Credit System (CBCS) with effect from the Academic year 2020-21

#### BACHELOR OF ARTS

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#### **Preamble**

Under Autonomy, the college aims to develop curriculum that enables the learners to understand the needs of the market. The Commerce curriculum aims at overall enhancement of learning experience of the learners pursuing the Three Year Integrated Program, Bachelor of Arts. The course on Marketing Management provides a holistic view of the marketing concept. It enables students to understand the prevailing marketing environment, the conceptual framework of marketing and its application in decision making.

#### **Evaluation Pattern**

The performance of the learner will be evaluated in two components. The first component will be a Continuous Assessment with a weightage of 25% of total marks per course. The second component will be a Semester end Examination with a weightage of 75% of the total marks per course. The allocation of marks for the Continuous Assessment and Semester end Examinations is as shown below:

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		Total Marks	75
	out of 3)		
5	Answer the following (Any 2	22.5	15
	out of 3)		
4	Answer the following (Any 2	22.5	15

Signature Signature Signature

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Program: B.A.	Semester: III
Course: Marketing Management	Course Code: UAMACOM303

	Teaching Se	cheme		Evaluat	ion Scheme
Lecture (per week)	Practical (Hours per week)	Tutori al (Hours per week)	Credit	Continuous Assessment (CA) (Marks - 25)	Semester End Examinations (SEE) (Marks- 75 in Question Paper)
3	NIL	NIL	3	25	75

#### **Learning Objectives:**

- 1. To develop understanding of the fundamental concepts of marketing management.
- 2. To get insight into marketing mix elements.
- 3. To understand Segmenting, Targeting and Positioning Strategies.
- 4. To create awareness regarding recent trends in the competitive marketing environment.

#### **Course Outcomes:**

After completion of the course, students will be able to:

- 1. Gain an understanding of broad marketing functions
- 2. Understand key marketing concepts and principles in the areas of marketing
- 3. Develop insight into the four basic variables of marketing mix
- 4. Know consumer behavior and their buying decision making process
- 5. Apply the knowledge to hone marketing skills to meet the demands of industry

#### **Outline of Syllabus: (per session plan)**

Module	Description	No. of Lectures
1	Introduction to Marketing	09
2	Elements of Marketing Mix-I	09
3	Elements of Marketing Mix- II	09
4	Marketing Dimensions	09
5	Project work and Presentation	09
	Total	45
PRACTI	CALS	NIL

Unit	Торіс	No. of
		Lectures/Credits
Module 1	Introduction to Marketing 1.1 Marketing- concept, importance, functions,	9
	evolution of marketing concept.	
	1.2 Marketing Research- concept, process	
	1.3 Marketing Information System- concept,	
	components, role of Big data in marketing	
	1.4 Consumer Behaviour- concept, factors	
	influencing consumer behavior, consumer	
	buying decision process.	
	1.5 Market segmentation- concept, bases,	
	advantages, requisites of effective market	
	segmentation	
	1.6 Market targeting- concept, patterns of target	
	market selection	
	1.7 CRM- concept, techniques.	
	1.8 Case studies	
Module 2	Elements of Marketing Mix- I 2.1 Marketing mix- concept, elements, role of marketing	9
	mix	
	2.2 Product decision areas	
	2.3 Product mix- concept, reasons for product mix	
	2.4 Positioning- concept, strategies	
	2.5 Product life cycle- concept, strategies during	
	different stages of PLC	

	2.6 Branding- concept, components, importance, types	
	of brands, brand name approaches Brand extension-	
	meaning, reasons	
	2.7 Packaging- meaning, essentials of a good package.	
	2.8 Case studies	
Module 3	Elements of Marketing Mix- II 3.1 Pricing- concept, objectives of pricing, factors	9
	influencing pricing	
	3.2 Pricing strategies	
	3.3 Promotion: concept, objectives. Elements of	
	promotion mix	
	3.4 Sales promotion tools- meaning, types	
	3.5 Physical distribution- concept, channels of	
	distribution	
	3.6 Factors influencing selection of channels of	
	distribution	
	3.7 Recent trends in distribution	
	3.8 Case studies	
Module 4	Marketing dimensions 4.1 Rural marketing- concept, prospects, challenges,	9
	strategies for effective rural marketing	
	4.2 E-marketing- meaning, types, advantages	
	4.3 Social media marketing- concept, platforms for social	
	media marketing	
	4.4 M-Commerce- meaning, advantages, limitations	
	4.5 Green marketing- concept, importance, challenges	
	4.6 Network marketing- concept, advantages	
	4.7 Marketing ethics- concept, importance, unethical	
	practices in marketing	

4.8 Case Studies	

#### **Suggested Readings**

- 1. Kotler, Philip; Keller, Kevin Lane; Koshy, Abraham, and MithileshwarJha, Marketing Management: A South Asian Perspective, Pearson Education.
- 2. Lamb, Charles W.; Hair, Joseph F., and Carl McDaniel, Principles of Marketing, South Western Publishing, Ohio
- 3. Chhabra, T.N., Principles of Marketing, Sun India Publication.
- 4. McCarthy, E. Jerome., and William D. Perreault, Basic Marketing, Richard D. Irw
- 5. Majaro, Simon, The Essence of Marketing, Prentice Hall, New Delhi.
- 6. Zikmund, William G. and Michael D'Amico, Marketing: Creating and Keeping Customers in an E-Commerce World, Thomson Learning.
- 7. Etzel, Michael J., Walker, Bruce J., Staton, William J., and Ajay Pandit, Marketing Concepts and Cases, Tata McGraw Hill (Special Indian Edition).
- 8. McCarthy, E. Jerome; Cannon, Joseph P., and William D. Perrault, Jr., Basic Marketing: A Managerial Approach, McGraw Hills.





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Best College (2016-17), University of Mumbai

# Affiliated to the UNIVERSITY OF MUMBAI

**Course: Advertising and Sales Management II** 

Program: S.Y.B.A.

**Semester IV** 

Choice Based Credit System (CBCS) with effect from the Academic year 2020-21

#### **BACHELOR OF ARTS**

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- **PO 7**: Self-directed and Life-long Learning: Acquire the ability to engage in independent and lifelong learning in the broadest context of psycho-socio-technological changes

#### **Preamble**

Under Autonomy, the college aims to develop curriculum that enables the learners to learn the needs of the industry. The Commerce curriculum aims at overall enhancement of learning experience of the learners pursuing the Three Year Integrated Program, Bachelor of Arts. The course aims at developing an understanding of the sales process in organization and how those can be managed effectively. It also includes sales promotion tools and techniques which play an important role in today's competitive marketing environment.

#### **Evaluation Pattern**

The performance of the learner will be evaluated in two components. The first component will be a Continuous Assessment with a weightage of 25% of total marks per course. The second component will be a Semester end Examination with a weightage of 75% of the total marks per course. The allocation of marks for the Continuous Assessment and Semester end Examinations is as shown below:

#### a) Details of Continuous Assessment (CA)

25% of the total marks per course:

Continuous Assessment	Details	Marks
Component 1 (CA-1)	Project/Presentation	15 marks
Component 2 (CA-2)	Class Test/Assignment	10 marks

#### b) Details of Semester End Examination

75% of the total marks per course. Duration of examination will be two and half hours.

Question	Description	Marks with	Total Marks
Number		Options	
1 A	Explain the Following Terms (Any 5 out of 7)	14	10
1B	Case Study	5	5
2	Answer the following (Any 2 out of 3)	22.5	15
3	Answer the following (Any 2 out of 3)	22.5	15

4	Answer the following (Any 2	22.5	15
	out of 3)		
5	Answer the following (Any 2	22.5	15
	out of 3)		
		Total Marks	75

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HOD Approved by Vice – Principal Approved by Principal

1109141111 2011			Semest	Semester: IV  Course Code: UAMAASMAC4A	
			Cours		
<b>Teaching Scheme</b>		Evalua	<b>Evaluation Scheme</b>		
Lecture (per week)	Practical (Hours per week)	Tutori al (Hours per week)	Credit	Continuous Assessment (CA) (Marks - 25)	Semester End Examinations (SEE) (Marks- 75 in Question Paper)
3	NIL	NIL	3	25	75

#### **Learning Objectives:**

- 1. To develop sales management skills amongst the learners.
- 2. To provide practical insights into personal selling process.
- 3. To get insight into several sales promotion tools and techniques
- 4. To understand the trends in sales management.

#### **Course Outcomes:**

After completion of the course, learners would be able to:

- 1. To develop skills required for effective selling.
- 2. To apply principles of management to the sales function of organizations

- 3. To develop sales promotion techniques.
- 4. To demonstrate a clear understanding of major concepts in sales management and putting it to practical use
- 5. To illustrate the use of various sales techniques needed to achieve profitable sales target

#### Outline of Syllabus: (per session plan)

Module	Description	No. of
		Lectures
1	Introduction to Sales Management	9
2	Sales Forecasting, Sales Territories and Quotas	9
3	Sales Promotion	9
4	Management of Sales-force	9
5	Project work and Presentation	9
	Total	45
PRACTI	CALS	NIL

Unit	Торіс	No. of
		Lectures/Credits
Module 1	Introduction to Sales Management	9
	1.1 Introduction to sales management- meaning,	
	features	
	1.2Functions of sales management, significance of	
	sales management	
	1.3 Traits of effective sales personnel	
	1.4Sales organization- concept, types	
	1.5 Personal selling- meaning, advantages,	
	limitations. Essentials for effective personal	
	selling	
	1.6Personal selling process, prospecting-meaning,	
	objectives, sources	
	1.7 Sales Pitch- concept	
	1.8Case studies	
Module 2	Sales Forecasting and Sales Territories	9
	2.1 Sales planning, sales objectives, sales strategies-	
	concept	
	2.2 Sales Forecasting- concept, factors influencing	
	sales forecasting	
	2.3 Need and importance of sales forecasting	
	2.4 Techniques of sales forecasting- Quantitative	
	techniques, Qualitative techniques	
	2.5 Management of sales territories and quotas	

	Essentials of an effective sales training programme, procedure	
	4.2 Sales training- meaning, benefits, techniques,	
	sources and procedure	
	4.1 Recruitment and selection of sales personnel-	
Module 4	Management of Sales Force	9
	3.8 Case studies	
	3.7 Ethical issues in sales management	
	3.6Buying motives- meaning, types	
	meaning, types	
	3.5 Sales force oriented sales promotion techniques-	
	meaning, types	
	3.4Trade oriented sales promotion techniques-	
	meaning, types	
	3.3 Consumer oriented sales promotion techniques-	
	oriented	
	trade oriented, sales force oriented, business	
	3.2Types of sales promotion- Consumer oriented,	
	3.1 Sales promotion- concept, benefits, drawbacks	
Module 3	Sales Promotion	9
	2.8 Case studies	
	sales budgets	
	influencing sales budgets, methods of determining	
	2.7 Sales budget- meaning, objectives, factors	
	sales territories, designing sales territories	
	2.6 Sales territory- meaning, reasons for setting up	

- 4.3 Compensating the sales force- meaning, types of compensation plan, factors influencing compensation plan
- 4.4 Motivating the sales force- meaning, factors affecting motivation
- 4.5 Performance appraisal- meaning, procedure, techniques
- 4.6 Sales as a career
- 4.7 Emerging trends in sales force management
- 4.8 Case studies

#### **Suggested Readings**

- 1. Nag A., Sales and Distribution Management, McGraw Hill Education, New Delhi
- 2. Havaldar Krishna K / Cavale Vasant M, Sales and Distribution Management Text and Cases, 2<sup>nd</sup> ed., McGraw Hill Education, New Delhi
- 3. Thomas DeCarleo , Sales Management, Wiley India, 10<sup>th</sup> Edition.
- 4. Aftab Alam, Sales and Distribution Management, Wisdom Publication, 2006 Edition.
- 5. Patrick Forsyth, Sales and Management Training, A. Maya Gover Publication, Edition 2001.





# Shri Vile Parle Kelavani Mandal's IITHIBAI COLLEGE OF ARTS, CHAUHAN INSTITUTE OF SCIENCE & AMRUTBE JIVANLAL COLLEGE OF COMMERCE AND ECONOMICS (AUTONOMOUS) NAAC Reaccredited 'A' grade, CGPA: 3.57 (February 2016), Granted under RUSA\_FIST-DST & Star College Scheme of DRT\_Government of India

Granted under RUSA, FIST-DST & -Star College Scheme of DBT, Government of India, Best College (2016-17), University of Mumbai

# Affiliated to the **UNIVERSITY OF MUMBAI**

**Course: Entrepreneurship Management** 

Program: S.Y.B.A.

**Semester IV** 

Choice Based Credit System (CBCS) with effect from the Academic year 2019-20

#### BACHELOR OF ARTS

For the completion of the Bachelor of Arts program, students are required to complete six semesters spanning across three years for completion of the program. The program aims to provide the students with:

- > a sound knowledge base in their chose area of study
- > the ability to apply the knowledge they have acquired
- > the ability to communicate effectively
- ➤ the ability to work both independently and collaboratively
- > the skills to connect across geographical, disciplinary, social, and cultural boundaries
- ➤ an understanding of the value of ethical behaviour
- > the skills for independent and lifelong learning

The **Program Outcomes** (**POs**) i.e., the outcomes that learners of all undergraduate degree programs will be able to achieve at the time of graduation, include:

- **PO 1**: Critical Thinking: Take informed actions after identifying the assumptions that define our thinking and actions, critically evaluate information, check the validity of assumptions and develop different perspectives to analyze situations, ideas and decisions (at intellectual, social, organizational and emotional levels)
- **PO 2**: Speak, read, write and listen in person and through electronic media in more than one language; find meaning by connecting ideas encountered across people, books, media and technology; and develop program-specific technical language.
- **PO 3**: Social Interaction: Understand people's frame of reference and viewpoints, mediate between disagreement and conflicts using information literacy; demonstrate effective people skills as well as team building and management skills.
- **PO 4**: Effective Citizenship: Demonstrate empathetic social concern and equity-centered national development; demonstrate an ability to act within an informed awareness of issues and participate in civic life through community service.
- **PO 5**: Ethical Practices: Recognize the different value systems including learner's specific surroundings, understand the moral dimensions of one's own decisions and accept responsibility for them.
- **PO 6**: Environment and Sustainability: Understand the issues and concerns in an environmental context and contribute towards sustainable development of humankind.
- **PO 7**: Self-directed and Life-long Learning: Acquire the ability to engage in independent and lifelong learning in the broadest context of psycho-socio-technological changes

#### **Preamble**

Under Autonomy, the college aims to develop curriculum that enables the learners to learn the needs of the market. The Commerce curriculum aims at overall enhancement of learning experience of the learners pursuing the Three Year Integrated Program, Bachelor of Arts. The evaluation of students' progress will be based on internal assessment and semester end examination.

#### **Evaluation Pattern**

The performance of the learner will be evaluated in two components. The first component will be a Continuous Assessment with a weightage of 25% of total marks per course. The second component will be a Semester end Examination with a weightage of 75% of the total marks per course. The allocation of marks for the Continuous Assessment and Semester end Examinations is as shown below:

#### a) Details of Continuous Assessment (CA)

25% of the total marks per course:

Continuous Assessment	Details	Marks
Component 1 (CA-1)	Project/Presentation	15 marks
Component 2 (CA-2)	Class Test/Assignment	10 marks

#### b) Details of Semester End Examination

75% of the total marks per course. Duration of examination will be two and half hours.

Question	Description	Marks with	Total Marks
Number		Options	
1 A	Explain the Following Terms (Any 5 out of 7)	14	10
1B	Case Study	5	5
2	Answer the following (Any 2 out of 3)	22.5	15
3	Answer the following (Any 2 out of 3)	22.5	15

		Total Marks	75
	out of 3)		
5	Answer the following (Any 2	22.5	15
	out of 3)		
4	Answer the following (Any 2	22.5	15

Signature Signature Signature

HOD Approved by Vice – Principal Approved by Principal

Program: B.A.				Se	Semester: IV	
Course: Entrepreneurship Management				Co	Course Code: UAMACOM403	
	Teaching So	cheme		Ev	valuation Scheme	
Lecture (per week)	Practical (Hours per week)	Tutori al (Hour s per week)	Credit	Continuous Assessment (CA (Marks - 25)	Semester End Examinations (SEE) (Marks- 75 in Question Paper)	
3	NIL	NIL	3	25	75	

#### **Learning Objectives:**

1. To develop entrepreneurship skills among the learners.

#### **Course Outcomes:**

After completion of the course, learners would be able to:

The learners are expected to set up venture.

Module	Description	No. of Lectures
1	Basics of Entrepreneurship	9
2	Setting up and Entrepreneurial Venture	9
3	Financial Aspects of Entrepreneurial Venture	9
4	Marketing Aspects of Entrepreneurial Ventures	9
5	Project work	9
	Total	45
PRACTI	CALS	NIL

Unit	Topic	No. of Lectures/Credits
Module 1	Basics of Entrepreneurship	9
	1.1 Concept, Definitions of Entrepreneurship,	
	Entrepreneur	
	1.2 Importance of Entrepreneurship	
	1.3 Theories of Entrepreneurship- Innovation	
	Theories-Joseph Schumpeter, Theory of High	
	Achievement-David McClelland, Theory of Social	
	Change-Everett Hagen, Biological Theory of	
	Entrepreneurship	
	1.4 Traits of Effective Entrepreneur	
	1.5 Functions of Entrepreneur	
	1.6 Concept of Intrapreneur	
	1.7 Distinguish between Entrepreneur & Intrapreneur	
	1.8 Case Studies on Successful Entrepreneurs: Azim	
	Premji, Bill Gates, Carlos Slim, Dhirubhai Ambani,	
	JRD Tata	
Module 2	Setting up an Entrepreneurial Venture	9
	2.1 Business Idea- Techniques of Generating Ideas	
	2.2 Project Selection (Steps-Project Report-	
	Feasibility Study)	
	2.3 Business Plan (Specimen)	
	2.5 Business Life Cycle	

	2.5 Product Life Cycle	
	2.6 Case Studies	
Module 3	Financial Aspects of Entrepreneurial Venture	9
	3.1 Fixed Capital – Factors, Sources	
	3.2 Working Capital-Factors and Sources	
	3.3 Management of Fixed Capital and Working Capital	
	3.4 Procedure to Obtain Bank Loans	
	3.5 New Trends in Entrepreneurship Funding- Crowd Funding, Venture Capital, Angel Investor, Peerto-Peer Lending	
	3.6 Financial Incentives from Government	
	3.7 Case Studies	
Module 4	Marketing Aspects of Entrepreneurial Ventures	9
	4.1 Marketing Mix for Entrepreneurial Venture	
	<ul><li>4.1 Marketing Mix for Entrepreneurial Venture</li><li>4.2 Pricing Decisions.</li></ul>	
	4.2 Pricing Decisions.	
	<ul><li>4.2 Pricing Decisions.</li><li>4.3 Recent Trends in Distribution, Horizontal Marketing</li></ul>	
	<ul> <li>4.2 Pricing Decisions.</li> <li>4.3 Recent Trends in Distribution, Horizontal Marketing System, Third Party Delivery Channel, Multichannel Marketing, Multi-level Marketing, Vertical Marketing</li> </ul>	
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	<ul> <li>4.2 Pricing Decisions.</li> <li>4.3 Recent Trends in Distribution, Horizontal Marketing System, Third Party Delivery Channel, Multichannel Marketing, Multi-level Marketing, Vertical Marketing System</li> <li>4.4 Promotional Tools</li> </ul>	
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#### **Suggested Readings**

- 1. Hisrich, Robert D., Entrepreneurship, 8th ed., McGraw Hill India, New Delhi.
- 2. Coulter Mary, Entrepreneurship in Action, 2<sup>nd</sup> ed., PHI Learning, New Delhi.
- 3. Angadi, V.B, Cheema H., Entrepreneurship ,Growth and Economic Integration-a Linkage, Himalaya Publication House, Mumbai.
- 4. Hisrich R. D., Effective Entrepreneurship Management, 2017, Springer
- 5. Richter. N, Entrepreneurial Innovation and Leadership, Springer.
- 6. Davidsson P., researching Entrepreneurship, 2016, Springer.





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Best College (2016-17), University of Mumbai

# Affiliated to the **UNIVERSITY OF MUMBAI**

**Course: Human Resource Management** 

Program: S. Y. B. A.

**Semester IV** 

Choice Based Credit System (CBCS) with effect from the Academic year 2019-20

#### BACHELOR OF ARTS

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- > a sound knowledge base in their chose area of study
- > the ability to apply the knowledge they have acquired
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- ➤ an understanding of the value of ethical behaviour
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#### **Preamble**

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3	Answer the following (Any 2 out of 3)	22.5	15
4	Answer the following (Any 2 out of 3)	22.5	15
5	Answer the following (Any 2 out of 3)	22.5	15
_		Total Marks	75

Signature Signature Signature

HOD Approved by Vice – Principal Approved by Principal

Program: B.A.					Semester: IV	
Course: Human Resource Management				Cours	Course Code: UAMACOM402	
<b>Teaching Scheme</b>				Evaluation Scheme		
Lecture (per week)	Practical (Hours per week)	Tutori al (Hours per week)	Credit	Continuous Assessment (CA) (Marks - 25)	Semester End Examinations (SEE) (Marks- 75 in Question Paper)	

3	NIL	NIL	3	25	75

#### **Learning Objectives:**

- 1. To introduce students to the basic concepts, functions and processes of human resource management.
- 2. To familiarize the students about the different aspects of managing people in the organizations from the stage of acquisition to development and retention.

#### **Course Outcomes:**

The completion of this course shall enable the student to:

- 1. To understand the basic concepts of human resource management and its application in the individual, group as well as organizational levels.
  - 2. To get an insight on recent trends in human resource management.
  - 3. To develop relevant skills necessary for managing human resource.
  - 4. To develop holistic insights in developing and managing human relations.

#### **Outline of Syllabus: (per session plan)**

Module	Description	No. of Lectures	
1	Introduction to Human Resource Management	09	
2	Human Resource Development	09	
3	Human Relations	09	
4	Trends in Human Resource Management	09	
5	Project / Assignment Presentations	09	
	Total	45	
PRACTI	PRACTICALS		

Unit	Topic	No. of
		Hours/Credits
Module 1	Introduction to Human Resource Management 1.1 Human Resource Management: Concept,	9
	Significance, Functions.	
	1.2 Human Resource Planning: Meaning, Steps of	
	HRP.	
	1.3 Job analysis: Meaning, Components.	
	1.4 Job design: Meaning, Techniques.	
	1.5 Recruitment: Meaning, Sources of Recruitment.	
	1.6 Employment Tests: Meaning, Types.	
	1.7 Interviews: Meaning, Types.	
	1.8 Case Studies.	
Module 2	Human Resource Development  2.1 Human Resource Development: Meaning,	9
	Features.	
	2.2 Training and Development: Concept,	
	Techniques, Essential of Sound Training	
	Programme.	
	2.3 Organizational Change: Resistance to Change,	
	Causes and Measures to overcome resistance to	
	change.	
	2.4 Performance Appraisal: Concept, Techniques,	
	Limitations.	
	2.5 Promotion: Concept, Bases of promotion, Factors	
	influencing promotion.	
	2.6 Transfers: Meaning, Types of transfers, Reasons	
	for transfers.	

	2.7 Succession Planning: Concept, Process, Need.	
	2.8 Case Studies.	
		_
Module 3	Human Relations 3.1 Human Relations: Concept, Importance,	9
	Significance.	
	3.2 Leadership: Concept, Traits of effective leaders,	
	Leadership Styles.	
	3.3 Crisis and Leadership: Role of leader in mitigating	
	crisis.	
	3.4 Motivation: Concept, Factors influencing	
	motivation. Employee Morale: Concept, Measures	
	to improve morale.	
	3.5 Emotional and Spiritual Quotient: Concept, Factors	
	influencing EQ and SQ.	
	3.6 Employee Grievance: Causes, Need to handle	
	employee grievance, Essentials of good grievance	
	procedure.	
	3.7 Employee Retention: Concept, Techniques.	
	3.8 Case Studies.	
Module 4	Trends in Human Resource Management 4.1 Outsourcing of HR functions: Meaning, benefits,	9
	limitations,	
	4.2 New competencies for HR professionals.	
	4.3 Changing pattern of employment.	
	4.4 e-Recruitment: Concept, Techniques, Advantages	
	and Challenges.	
	4.5 Competency mapping – meaning, techniques	
	4.6 Work life balance- meaning, need, measures to	
	improve work life balance	

4.7 Talent management- meaning, benefits, initiatives	
4.8 Case studies	

#### **Suggested Readings**

- 1. Mondy, A. W. and Noe, R. M., Human Resource Management, Pearson Education.
- 2. Decenzo, D.A. and Robbins, S. P., Fundamentals of Human Resource Management, Wiley, India.
- 3. Dessler, G. and Varkkey, B., Human Resource Management, Pearson Education, Delhi.
- 4. Chhabra, T.N., Human Resource Management, Dhanpat Rai & Co., Delhi.
- 5. Aswathappa, K., Human Resource Management, Tata McGraw-Hill, New Delhi.
- 6. French, W. L., Human Resource Management, HaughtenMiffin, Boston.
- 7. Gupta, C.B., Human Resource Management, Sultan Chand & Sons, Delhi.
- 8. Rao, V. S. P., Human Resource Management: Text and Cases, Excel Books.